

## **ATTORNEY REFERRAL INFORMATION**

The ACR Legal Department provides referrals to attorneys for those radiologists and radiation oncologists who do not have representation, or who have an attorney but would like to consult with a specialist in a particular area of the law, such as medical staff bylaws. We also may provide general information on specific issues, such as contracts, with this referral sheet. Some of the information may be in sample format. Please be advised that any materials we provide are for informational purposes only and not meant to substitute for legal counsel.

While it is not essential that you have local counsel to represent you, your attorney should be familiar with your state law and administrative regulations pertaining to medical practice. Of course, it is important that you and the attorneys discuss fee arrangements, as well as the time they expect to spend on the matter, before retaining any of them to represent you.

Thank you for contacting the ACR Legal Department. If you need further assistance or have questions about the Business Practice Issues section of the web site, please call 1-800-227-5463 and ask for Elizabeth Rathburn or you may email her at [erathburn@acr.org](mailto:erathburn@acr.org) or [legal@acr.org](mailto:legal@acr.org).

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Ericka concentrates her practice in regulatory and transactional health care law. She represents individual providers, physician groups and other health care entities (i.e. home health care agencies, DME companies, hospices, MRI facilities and surgery centers) in satisfying their day-to-day legal health care needs. Ericka has extensive experience in compliance counselling, structuring and implementing complex joint ventures to comply with state and federal laws and regulations, including Stark, Anti-Kickback Statute, fee-splitting concerns, the corporate practice of medicine and other restrictions on health care professionals. Ericka devotes a large part of her practice to advising professionals and practices on their contracts and compensation arrangements, and in assisting her clients in the acquisition and sale of health care entities. She works with providers in matters relating to HIPAA, fraud and abuse, billing audits, government investigations, licensure matters and contract disputes.

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Our attorneys assist hospitals and other institutional entities with federal and state regulatory compliance matters including Fraud and Abuse, Stark, False Claims Act, HIPAA, corporate compliance programs, corporate practice of medicine, fee-splitting, non-profit tax issues, and anti-trust. We also advise health care entities with regard to general corporate matters including drafting and negotiating management services agreements, physician employment agreements and other contracts and assist with the procurement and structuring of financing for various types of medical business ventures.

**Thomas P. Conley**

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Mr. Conley concentrates his practice in health care, government agencies, and regulatory compliance matters. Mr. Conley is the current president of the Illinois Association of Healthcare Attorneys and served on its Board for six years. He has chaired the Illinois State Bar Association's Health Care Section Council and the Chicago Bar Association's Health Care and Hospital Law Committee. He remains active in bar association activities, currently serving on the Illinois State Bar Association's Legislation Committee and its Health Care Section Council. He is also an invited member of the American Society of Medical Association Counsel. A former appointee to the Illinois Secretary of State's Business Acts Advisory Committee, he is a founding member of the successor Institute of Illinois Business Law, a nonprofit organization whose mission is to study the operation of laws relating to business activities, to develop proposals for the improvement of such laws and to provide research and advice to members of the Illinois General Assembly on such laws.

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Ken Davis helps his health care clients design, structure and grow their businesses. He represents physicians, hospitals, ancillary service companies and other health care and e-health providers and businesses in transactions and regulatory matters. With decades of experience and ranked as a leading lawyer by Chambers USA: America's Leading Lawyers for Business, Ken is a trusted legal advisor for his health care clients' businesses.

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Epstein Becker & Green, P.C., is a national law firm with a primary focus on health care and life sciences; employment, labor, and workforce management; and litigation and business disputes. Founded in 1973 as an industry-focused firm, Epstein Becker Green has decades of experience serving clients in health care, financial services, retail, hospitality, and technology, among other industries, representing entities from startups to Fortune 100 companies.

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Phil Frankfort has extensive experience in the field of health care, serving as general counsel to hospitals, physician practices and other health care providers. Phil's health care practice includes complex business transactions, corporate governance, and compliance with state and federal regulatory requirements, including licensure, fraud and abuse, tax-exemption, and managed care. Phil has more than 35 years of experience in representing closely held business entities, and the personal matters of their owners. His business representation includes formation, governance, mergers and acquisitions. Phil has also represented a variety of large and small tax-exempt organizations, including hospitals, social service and religious organizations, and private foundations.

**Lisa S. Katz**

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Lisa Katz uses her passion in law to bring a unique hybrid skill set in both the health care transactional and regulatory compliance space, as well as the financial services industry. On behalf of Lisa's healthcare provider clients, she interprets a broad range of regulatory and corporate compliance issues. These include privacy and security of health information, Medicare and Medicaid reimbursement, licensing and fraud, corporate and contract arrangements involving hospitals, clinics, surgery centers, physician groups and assisted living facilities, and clinical integration and alignment between hospitals, health systems and physician groups. Lisa is a former Director of the Illinois Association of Healthcare Attorneys (IAHA) and currently serves on the IAHA Diversity and Inclusion Committee. Lisa's bifurcated practice provides many opportunities for her to make valuable introductions between lenders to healthcare providers, all around the country, in order to meet the needs of all parties involved.

**Valerie Breslin Montague**  
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Valerie is a health law and data privacy attorney who has spent the past two decades representing health care providers, digital health companies, and health care vendors. She advises on compliance with the requirements of HIPAA and other federal and state health information privacy laws and regulations. She guides organizations through the creation of compliance plans and structuring arrangements involving the disclosure of regulated data, including the secondary use of health data. She is also a key member of her clients' incident response teams, analyzing data incidents, assisting with breach notification and providing counsel during government investigations. Valerie advises foreign and domestic organizations entering the health space on the U.S. data privacy requirements applicable to their business and how to structure operations in a compliant manner that also satisfies their business needs. Valerie also counsels health care providers on compliance with the Stark Law and the Anti-Kickback Statute, as well as state laws prohibiting self-referrals and fraud and abuse. In Illinois, she works with facilities, vendors and software companies to navigate Certificate of Need (CON), corporate practice of medicine, telehealth and licensure requirements. She assists tax-exempt entities in all industries to obtain and maintain federal income tax-exempt status, including group exemptions and reinstatement of tax-exempt status.

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Dickinson Wright's interdisciplinary Health Care practice group provides sophisticated, cost-effective legal services to health care clients by providing proactive advice and vigorously advocating to achieve clients' objectives. Working closely with each client, the firm's Health Care practice group provides comprehensive services, strategic planning advice, regulatory assistance, and litigation services to meet specific goals in compliance with all applicable laws.