

ATTORNEY REFERRAL INFORMATION

The ACR Legal Department provides referrals to attorneys for those radiologists and radiation oncologists who do not have representation, or who have an attorney but would like to consult with a specialist in a particular area of the law, such as medical staff bylaws. We also may provide general information on specific issues, such as contracts, with this referral sheet. Some of the information may be in sample format. Please be advised that any materials we provide are for informational purposes only and not meant to substitute for legal counsel.

While it is not essential that you have local counsel to represent you, your attorney should be familiar with your state law and administrative regulations pertaining to medical practice. Of course, it is important that you and the attorneys discuss fee arrangements, as well as the time they expect to spend on the matter, before retaining any of them to represent you.

Thank you for contacting the ACR Legal Department. If you need further assistance or have questions about the *Business Practice Issues* section of the web site, please call 1-800-227-5463 and ask for Dee Salem or you may email her at dsalem@acr.org or legal@acr.org.

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Ms. Baker practices health care and education law with a concentration in medical staff issues, regulatory compliance, formation of physician groups and networks, and the representation of health care professionals before state licensing boards. Ms. Baker advises hospitals, physicians, medical staffs, physician organizations, pharmaceutical distributors and schools on various matters.

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Since 1986, Mr. Kohn has focused his legal practice in the fields of corporate law, business associations and general civil litigation. Mr. Kohn provides legal services for small and medium business owners. Services provided to business clients include entity formation, corporate restructuring, strategy development, growth planning, and managerial advice. Mr. Kohn also provides sophisticated litigation services in the state and federal court systems. Mr. Kohn devotes a significant portion of his practice to working with private health care providers, specifically those who privately own and operate their professional practices. His goals in serving this demographic are to develop fair and efficient strategies for the profitable creation, operation, management and, ultimately, sale of professional practices. Mr. Kohn assists clients with practice formation, partner relations, hiring of associates, practice growth and management, purchase and sale of existing practices, and startups of new or expanding practices. Between 2007 and 2013, Mr. Kohn was selected a Maryland "Super Lawyer" in the area of Business/Corporate law, an honor afforded to only five percent (5%) of Maryland attorneys each year. In 2006, 2008, 2009 and 2010, Tom was also honored by being selected for the Smart CEO Maryland Legal Elite in the practice area of Business Law. This award for excellence in the law was a result of Mr. Kohn's nomination by colleagues, clients, business owners and industry leaders. In 1995, Mr. Kohn co-founded the law firm of Lenrow, Kohn & Oliver and is a principal in the firm. On February 1, 2012, Tom joined the firm of Adelberg, Rudow, Dorf and Hendler, LLC as Member and currently serves as Chair of its Business and Corporate Law department.

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Ms. McCarthy's practice focuses on health care law, with particular emphasis on joint ventures and acquisitions; physician privileges actions; physician practice networks and mergers; integrated delivery organizations; third party payer contracting and managed care. (note: Ms. McCarthy is also licensed in DC, MD and PA.)

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Jeff has limited his practice to antitrust law for over thirty years. Most of his work deals with health care sector firms, particularly hospitals, health systems, hospital networks, large physician practices, and physician networks. He is especially experienced in the antitrust ramifications of different types of collaborative transactions among providers, including mergers, virtual mergers, joint ventures, and networks, and in issues related to alleged exclusionary conduct by dominant firms. (note: Mr. Miles is also licensed in VA, MD, PA, and AZ.)

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As chair of the Health Law Group, Sandy offers his experience to clients — typically large health care companies and delivery networks — who seek help with fraud and abuse problems and representation in federal or state investigations. Sandy's experience in Medicare and Medicaid reimbursement issues and policies includes representation of clients before the U.S. Department of Health and Human Services and in various U.S. district courts and courts of appeals. He represents health care providers with respect to Medicare and Medicaid fraud investigations and related matters.

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Jim is a principal in the firm's Health Law Group. His practice is focused on representation of start-up and emerging health care services, practice management and technology companies and on representation of non-institutional health care providers, including physicians and physician organizations. (note: Mr. Wieland is outside counsel to RBMA and is licensed in MD and CA.)